



## GRADUATE MEDICAL EDUCATION CONSULTING

**Our advisors provide up-to-date, strategic and practical advice on the full range of reimbursement, accreditation and operations for hospitals, health systems and community-based organizations to successfully start and operate graduate medical education ("GME") programs.**

With many years of experience, our team can:

- Assist established GME-sponsoring institutions and teaching hospitals to assess and navigate the existing and new GME reimbursement rules to maximize opportunities.
- Work with new teaching hospitals and new community-based teaching programs to create the affiliations and structures needed to establish and sustain the teaching resources needed to support physician training, as well as securing the available GME reimbursement to support the new structures.
- Work with Teaching Health Centers ("THCs") and the collaborative arrangements that many THCs need to implement with third parties, such as teaching hospitals, to create and operate accredited GME training programs.
- Advise rural health clinics ("RHCs") and other rural provider settings for the creation and operation of rural training track ("RTT") programs, which typically require affiliations with urban or rural teaching hospitals, including critical access hospitals ("CAHs"), for the RTT to succeed as a training program.
- Working with federally qualified health centers ("FQHCs") both generally and in connection with GME training in the FQHC setting.
- Assisting children's hospitals for pediatric GME programs, including advice on children's hospital GME funding through the Health Resource & Services Administration.

Since the majority of financial support for GME is paid through Medicare, our GME team works closely with the Health Care System Structure advisors to consult on the full scope of issues facing teaching hospitals, both for reimbursement and accreditation purposes. These matters include Medicare cost reporting and appeals, interpreting Medicare GME regulations, creating new programs, consolidating providers and health system mergers and evaluating rural reclassification option and its potential Medicare benefits.

Through all of this work, our advisors have assisted a vast variety of teaching hospitals, teaching health systems, universities, community collaborative arrangements among ambulatory sites, CAHs, academic medical centers, medical schools, GME consortia and others to create sustainable arrangements to assemble and deploy the full range of resources needed to operate successful GME training programs.